

PACIFIC PROGRAMME FOR STRENGTHENING GOVERNANCE

PROGRAMME SUMMARY AS AT JULY 2007

ACCESS TO JUSTICE AND COMMUNITY SAFETY

PACIFIC JUDICIAL DEVELOPMENT PROGRAMME

The programme was designed during 2005 jointly by NZAID/AusAID. It was endorsed in principle at the Pacific Judicial Conference in July 2005. The following outlines the proposed aim, components and structure for the programme. The programme commenced in February 2006 with several start activities including a training needs analysis of the participating PIC jurisdictions, the conduct of in-country training activities, and attendance at law and justice workshops in New Zealand and Australia by PIC judicial and court officers. The full programme has been operational since December 2006 following the recruitment of a Programme Director and Service Provider.

Aim: to support Pacific Island Countries to enhance the professional competence of judicial officers and court officers, and the processes and systems they use.

Implementing body: A Programme Director and Service Provider have been contracted by NZAID, the lead donor overseeing the administration of the programme.

Countries targeted: Pacific Island Forum countries.

NZAID funding: AUD5 million over 5 years, with equal funding from AusAID.

The programme has 3 primary focal areas under which 8 key outputs are proposed:

- Education and Skills Development; Orientation training for new judges, upgrading judicial skills, ongoing professional development, and strengthening the community and social context for justice,
- Developing Judicial Systems; Strengthening Judicial independence, enhancing judicial procedures and systems, and improving information access and communication,
- Improved regional and national institutions; enhancing professional development capacity at national levels and strengthening the regional organisational structure for regional coordination, cooperation and policy engagement.

The PJDP governing body known as the Programme Executive Committee (PEC) provides overall guidance to the programme implementers. The Committee comprises: Chief Justice Sir Mari Kapi, PNG (Chair); Chief Justice Sapolu, Samoa; Chief Justice Amaraich, FSM; Mr John Kenning, Cook Islands; Mrs Manakovi Pahulu, Tonga; and representatives of NZAID and AusAID. The programme will work primarily through the National Judicial Education Committees in each country. The Programme Director via

the Service Provider will work with each National Coordinator to prepare annual plans and identify each year where assistance from the PJDP is required. The Programme Director and Service Provider will consult with other regional and bilateral initiatives to ensure that the PJDP Annual Plan is complementary to and does not duplicate training provided under other initiatives. It is intended that this process will ensure effective coordination between the PJDP and any support provided through bilateral or other mechanisms. The Programme Executive Committee will approve the PJDP Annual Plan.

PACIFIC LEGAL INFORMATION INSTITUTE

Aim: to assist Pacific legal and judicial communities to function effectively and transparently and to increase legal literacy of communities, the public and private sectors.

The Pacific Legal Information Institute (PacLII), currently housed as a project within the USP Law School, is the primary legal information and official law reporting entity for the Pacific region. It provides a free, publicly accessible database of all Pacific statutory materials, court judgements and general legal materials and resources from each Pacific jurisdiction. Since establishment PacLII has provided some online training in law reporting and research, consultancy and support services to governments, courts, educational bodies and legal and wider communities. PacLII intends to increase its capacity and range of services over the next five years.

Implementing body: University of the South Pacific (USP) Law School, Vanuatu.

Countries targeted: USP member countries.

NZAID funding: NZAID has provided funding to the USP Law School in Port Vila via grant funding arrangements on an ad hoc basis in the past to support its on-line access to legal information project. NZAID has recently entered into a 5-year arrangement with USP to provide approximately NZ\$2million to support the Pacific Legal Information Institute (PacLII) over the period 2006-2010. NZAID has also streamlined its support to PacLII by bringing it under NZAID's Strategic Partnership with USP (i.e. the Memorandum of Understanding with USP Suva). NZAID's annual contribution to PacLII from FY 2007/08 through to December 2010 is AUD300,000 per financial year. AusAID is also providing funding to PacLII (i.e. approximately AUD300,000 per FY over the period 2006-2008) via USP, while USP provides in-kind contribution to support PacLII.

NZAID funding will enable PacLII to undertake an expanded role including:

- expanded online law reporting including web-based services;
- database development and management;
- expansion of the online network systems to facilitate greater access to legal information within the Pacific region, particularly by providers of legal services; and
- the provision of training for the wider community, staff of judges, magistrates and courts, as well as to the legal profession, government agencies, and NGOs on the use of PacLII.

PacLII website: www.paclii.org.vu

REGIONAL RIGHTS AND RESOURCES TRUST (RRRT)

Aim: To build and strengthen the capacity of Pacific Island governments, civil society and citizens to promote human rights and good governance in order to achieve greater democracy based on social justice

Implementing body: RRRT is currently housed as a project under UNDP Suva Office.

Countries targeted: Regional activities and national programmes in Cook Islands, Fiji, Kiribati, Samoa, Solomon Islands, Tonga, Tuvalu and Vanuatu.

NZAID funding: In September 2005 NZAID commenced a Strategic Partnership with RRRT, consisting of \$6 million over 5 years for core and programme costs.

RRRT is a Pacific grown organisation that provides technical advice and training on human rights and the principles and practices of democracy to governments, regional agencies and civil society organisations throughout the Pacific. Currently administered as a project under UNDP's Pacific regional office, RRRT has long-term objectives of establishing itself as an independent not-for-profit organisation.

Key activities over the period July – December 2007 include the conduct four major regional training workshops including: **Regional Lawyers Training** (an annual training event targeted to build the capacity of practicing lawyers and to encourage them to use human rights conventions and principles in their practices. New topics for 2007 will include HIV law issues and the rule of law); **Regional Training for People with Disabilities** (a new training activity specifically targeted for people with disabilities who are advocates. This training will focus on human rights law, the new disabilities convention and strategies for advocacy. It will be conducted in conjunction with the Pacific Disability Forum); **Regional Consultation on Human Rights and the Pacific Plan for Members of Parliament** (this regional consultation co-funded by the Pacific Islands Forum Secretariat will examine the human rights obligations under the Pacific Plan and review these in line with current issues facing the Pacific in the realm of human rights law); and **Regional Training for Judges and Magistrates** (this bi-annual training will focus on reviewing human rights law, reviewing human rights cases which were tried in the Pacific and covering new topics in the areas of HIV and the law and the rule of law).

Other activities include the conduct of: **Police and Uniformed Services training** (Police training for Kiribati, Fiji, Vanuatu and Samoa on the Constitution, Bill of Rights and general human rights; police and military training for Tonga on HIV and the law); **Community Paralegal (CP) Training** (CP training for Nauru, Samoa and Tuvalu as well as refresher training programmes for Vanuatu, Solomon Islands and Kiribati. Refresher training will focus on civic education and the development of local level leadership codes and HIV and the law); **7th RRRT Pacific Human Rights Awards** to recognise Pacific organisations that have made an outstanding contribution to their community through promoting social and economic justice, defending human rights, promoting respect and understanding, or enhancing the dignity of the poor and disadvantaged; **Women's Right to Adequate Housing toolkit** –A toolkit on Women's Right to Adequate Housing and Land will be published and launched in the second half of 2007; **Pacific Human Rights Law Digest (Volume II)** (Volume II of the *Pacific Human Rights Law Digest* will be published and launched in late 2007); and **Strategic Planning for Civil Society** (RRRT

will be assisting the Fiji Womens' Rights Movement as well as the Pacific Centre for Public Integrity in developing five year strategic plans which will incorporate human rights principles and practices).

RRRT website: www.rrrt.org.fj

PACIFIC ISLANDS CHIEFS OF POLICE (PICP) SECRETARIAT

Aim: to strengthen the capacity and effectiveness of the PICP Secretariat in supporting its members in their efforts to improve and maintain effective policing throughout the Pacific region.

Implementing body: The Pacific Island Chiefs of Police (PICP) Secretariat is hosted by New Zealand Police and is funded jointly by NZ Police, Australian Federal Police and NZAID.

Countries targeted: 21 Pacific Island Countries.

NZAID funding: \$305,000 in 2004/05, \$550,000 in 2005/06. NZAID contribution over the period 2006-2009 is NZ\$2.34million.

The PICP (formerly SPCPC) is the key regional body for the policing profession in the Pacific and comprises of the Police Commissioners from 21 Pacific Islands. The Secretariat is the operational body of the PICP and is charged with supporting its members through provision and coordination of training and capacity building to members, project implementation, advocacy and networking functions. The Secretariat is hosted by NZ Police. The Secretariat is staffed by secondees from NZ Police and the Australian Federal Police and includes special project secondments and short-term attachments from PIC police agencies.

The PICP is also the third key partner in the NZ Police/NZAID Pacific Prevention of Domestic Violence Programme (PPDVP). The PICP Secretariat is a member of the PPDVP governing body.

A key project for the Secretariat includes the drafting of a **Future Directions in Pacific Policing (FDIPP) strategy**, which will be presented to the PICP for endorsement at their next annual meeting to be held in Wellington in October 2007. It is being undertaken as a discreet project within the PICP Secretariat under the direction of the PICP. A dedicated project team has been established headed by a senior NZ Police officer and a project officer from the Australian Federal Police. It will also include periodic secondments from the PIC police forces.

The project will develop a strategic regional plan for policing in the Pacific through consultation with and direction from the Chiefs of Police, interaction with the various stakeholders in law enforcement in the region, and building on the knowledge of earlier similar work conducted both in the Pacific and in other regions.

Some of the key achievements over the past year include:

- successful 35th Annual Meeting of the PICP in Palau;

- agreement on a regional Pacific Police Response to Disasters Plan (which includes a command management product suitable for emergency events and operations);
- hosting and mentoring PIC police officers on key PICP Secretariat projects, delivery of a comprehensive set of policies and procedures for PICP members using the International Association of Chiefs of Police Policy Centre guidelines and procedures as the core;
- facilitating three regional workshops in PNG, Fiji and Guam to develop policy guidelines on HIV/AIDS management in each PICP police service in conjunction with partners such as UNAIDS.

Other key activities over the next six months include:

- Preparation to host the next PICP Annual Meeting in October 2007 in Wellington
- Undertaking a review of funding and empowering legislation and conditions of service for PICP Police Services
- Developing and implementing an HIV/AIDS education programme for all Pacific police officers in conjunction with other regional donors,
- Providing ongoing strategic direction to the Pacific Regional Policing Initiative,
- Supporting the PICP Women's Advisory Network (WAN) initiative, which aims to foster the contribution of women in policing and provide timely and effective advice to the Pacific Chiefs of Police in relation to issues impacting on women in policing.

PICP website: www.picp.org

PACIFIC REGIONAL POLICING INITIATIVE (PRPI)

Aim: to enhance capacity of Pacific police agencies through training, capacity building, and systems and procedures development at all levels of policing.

Implementing body: Sagric – an Australian based management services consultancy. The project office originally housed at the Fiji Police Academy in Suva has been relocated to Brisbane in early 2007.

Countries targeted: the 14 Forum Island countries

NZAID funding: \$500,000 per annum for 5 years from 2003/04. The project is jointly funded by AusAID, with a total budget of \$17.5 million over 5 years. NZAID is a member of the PRPI governing body known as the Key Stakeholders Group along with PICP, New Zealand Police, Australian Federal Police, the Forum Secretariat and AusAID.

PRPI is a region-wide programme that seeks to develop the capabilities of Pacific Police at national and regional levels, through focusing on 7 key components; Strategic planning and policy, police leadership and executive development, police technical skills and systems, training and professional development capacity, and forensic skills and systems. Since its establishment in 2003 PRPI has progressed well.

Core activities and achievements of PRPI to date include:

- Development and delivery of regionally consistent training programmes and materials, including standardized Police Orders and Procedures manuals,
- Delivery of regional refresher workshops in basic policing

- Training of trainers programme and capacity building to National trainers in curriculum development to enable on-going in-country training delivery
- Development of recruit orientation training programmes
- Professional Development programmes, strategic planning and policy development support for police leadership and executive management.
- Development of Pacific-specific police leadership competencies and Assessment Development centres to assist with leadership selection, development and career progression.
- Development of and training on a Pacific Police Integrity model

PRPI web site: www.prpi.sagric.com

PACIFIC PREVENTION OF DOMESTIC VIOLENCE PROGRAMME

Aim: to contribute to a safer Pacific free of domestic violence through increased Police capacity and strengthened legislative and policy environments to respond effectively to domestic violence, at national and regional levels.

Implementing body: NZ Police are responsible for the overall management and coordination of the programme, in partnership with NZAID and the PICP Secretariat. The country programmes are implemented by the Pacific police agencies with assistance and guidance from NZ Police. The PPDVP implementation unit is based in NZ Police and comprises a Programme Manager, a Programme Officer and an administration officer. The Programme Manager oversees NZ Police officers assigned to act as mentors for each of the four participating countries. The mentors will be the primary point of contact and provide ongoing support to each partner agency.

Countries targeted: Initially at a national level the PPDV will focus on Cook Islands, Samoa, Tonga and Kiribati, and at a regional level will include all Pacific Island Forum countries. The potential to deliver country programmes in other Pacific countries will be monitored throughout the life of the programme and considered on a case by case basis, according to demand and capacity to deliver. In 2007/08, the PPDVP will undertake a scoping visit to Vanuatu to assess whether Vanuatu could be included in the PPDVP as a participating country at the national level.

NZAID funding: NZ\$5 million over 5 years.

The PPDVP governing body known as the Management Team comprises NZAID, NZ Police, and the PICP Secretariat. It is supported by a Regional Advisory Committee comprising representatives of key regional partners such as PRPI, PIF, PWNAAV/FFWC, RRRT, UNIFEM.

During 2005, NZAID and NZ Police, in partnership with PICP, developed a draft design for a long-term Pacific Prevention of Domestic Violence Programme (PPDVP). The PPDVP builds on earlier work undertaken by NZAID/NZPOL and aims to work with regional and national partners to build the capacity of Pacific Police services to respond effectively to domestic violence. The design was endorsed by the Pacific Island Chiefs of Police at their annual meeting in September 2005. Programme implementation commenced in early 2006.

NZ Police has successfully completed a number of in-country visits to the four core PICs in order to facilitate the setting up of effective domestic violence response units within their police forces. The domestic violence units are now operational and official openings of the units are expected to be concluded in 2007.

Other key activities to date include:

- Completing a baseline survey of the four participating countries
- Delivering a Domestic Violence training curriculum workshop in Rarotonga
- Conducting a regional train the trainer course in Auckland, which was attended by most partners

A domestic violence curriculum and training package will be finalised over the coming year.

A core focus of the programme involves supporting PIC Police agencies to establish strong partnerships with other relevant government agencies and NGOs to encourage a coordinated and consistent multi-agency approach to prevention of domestic violence. Good progress has been made establishing networks and good relations between the participating PIC police forces and relevant in-country NGOs to support the prevention of domestic violence in the Pacific. The programme will continue to support their PIC partners to strengthen these relationships over the coming year.

PACIFIC ISLANDS LAW OFFICERS MEETING (PILOM) LITIGATION SKILLS TRAINING

Aim: to increase capacity of Pacific legal sector in effective legal practice through professional legal skills and practical advocacy training for government legal counsels.

Implementing body: Crown Law Office, in partnership with USP Institute of Judicial Studies/Port Vila Law School and the NZ Law Society.

Countries targeted: All Pacific countries

NZAID funding: \$175,000 in 2004/05 and 2005/06. NZ\$310,000 in 2006/07 and 2007/08.

An initiative of PILOM - the regional network of senior legal officers of each Pacific Island country – the course has been running since 1996 with approximately 30 participants attending each year. In 2004 NZAID also provided funding for an advanced course, designed to meet demand for further professional development from Pacific lawyers who had done the first level course. The last course was held in Port Vila in September 2006. The next course is expected to be held in Port Vila in the first half of 2008.

PARTICIPATORY GOVERNANCE AND CIVIL SOCIETY STRENGTHENING

FOUNDATION OF THE PEOPLES OF THE SOUTH PACIFIC INTERNATIONAL (FSPI) SECRETARIAT

Aim: To work with Pacific communities to foster self-reliance, through the development and delivery of people-centred programmes in governance, natural resource management, health, and disaster and risk reduction.

Implementing Body: FSPI is a network of ten independent Pacific NGOs, supported by a Suva-based Secretariat.

Countries targeted: FSPI delivers programmes with its affiliate NGOs in Vanuatu, Kiribati, Fiji, Solomon Islands, PNG, Samoa, Tonga, Cook Islands, Tuvalu and East Timor, as well as undertaking some regional activities.

NZAID Funding: In 2006, NZAID and FSPI finalised a Strategic Partnership arrangement consisting of up to \$1.2 million per annum for core funding and organisational strengthening, and approximately \$1 million per annum programme funding for FSPI's regional governance and health programmes.

The Foundation for the Peoples of the South Pacific (FSP) is a network of independent NGOs working in the Pacific to foster sustainable development. FSP operates through a Secretariat office based in Suva (FSP-International) and is now the largest secular civil society network in the Pacific. FSP's goal is to put communities at the centre of the design, formulation and implementation of policy. Through its affiliates in nine Pacific Island countries, FSPI coordinates a range of community focused initiatives built around four themes: building healthy communities; promoting healthy ecosystems; creating sustainable livelihoods for poverty alleviation; and growing good governance, democracy and human rights. FSPI's current portfolio of activities can be found on their website: www.fspi.org.fj

NZAID has a long-standing relationship with FSPI, dating back to 1999. This relationship culminated in a Strategic Partnership agreement signed February 2006. The Strategic Partnership was immediately preceded by a two-year funding arrangement for Institutional Strengthening, including core funding for FSPI, which acted as a transition mechanism to a longer-term, higher-level partnership arrangement. The overarching objective of the Strategic Partnership is to move from a donor-driven, projectised approach to a sustainable, programmatic approach driven by community-defined priorities (as articulated in FSPI's Strategic Plan). It also provides FSPI with a stable and reliable funding stream to enable them to focus a greater percentage of their efforts on organisational effectiveness rather than fund-raising and/or compliance reporting.

Our Strategic Partnership with FSPI is based on the following principles and values:

- Partnership
- Mutual accountability and transparency - upward and downward
- Respect for each other, and the independence of each organization
- Trust, honesty and open communication

- Responsiveness and an openness to learning

The Strategic Partnership has four key objectives:

- To develop FSPI's regional programmes and a programmatic approach
- To enhance and strengthen networking, especially information flow between programmes and with affiliates
- To support capacity-building and institutional-strengthening activities
- To establish and improve policy and advocacy roles of FSPI and its affiliates

PACIFIC ISLANDS ASSOCIATION OF NON-GOVERNMENTAL ORGANISATIONS (PIANGO)

Aim: to enable the Pacific extended family of NGOs to effectively promote and advance the interests and well being of Pacific people

Implementing Body: PIANGO is a network of the national coordinating or 'umbrella' NGOs in each Pacific country. The organisation is focused on strengthening the civil society sector across the Pacific region. It operates through a Suva-based Secretariat.

Countries targeted: All 22 Pacific countries

NZAID Funding: NZAID has supported PIANGO since its inception and has core funded the organisation since 2002/03. Our funding contribution in 2007/08 is \$1.1million. We hope to finalise a multi-year funding agreement with PIANGO to take effect from 1 January 2008.

The Pacific Islands Association of NGOs (PIANGO) is the regional network of NGO umbrella bodies known as National Liaison Units (NLUs) in 22 Pacific Island Countries. PIANGO was formally established in 1991 to facilitate communication, provide a common voice and platform at regional and international forums, strengthen Pacific forms of social action and improve the well-being of the communities they serve. PIANGO is also tasked with facilitating and coordinating capacity-building of NGOs throughout the region, with the overall objective of strengthening Pacific NGOs at local, national and regional levels, in their efforts to achieve just and sustainable human development. A core activity of PIANGO is the coordination of the Graduate Diploma Programme in not-for-profit management delivered through UNITEC NZ. NZAID has been a key supporter of PIANGO since its inception and has provided core funding and institutional support since 2003. A significant percentage of our overall funding is directed towards the costs of a Graduate Diploma Programme.

PIANGO's annual work plans are structured in terms of the four Focus Areas developed in their Strategic Plan, 2006-2010. These work plans are developed in consultation with PIANGO's National Liaison Units. The four Strategic Focus Areas are as follows:

- Information sharing: equitable and universal access to relevant and timely information on issues and concerns to NGOs and civil society in the Pacific.
- Capacity-building: well governed, managed and resourced NGOs and NGO sector.

- Strengthening key relations: high quality, responsive relationship within the Pacific NGO sector and between NGOs and their stakeholders.
- Ensuring quality performance of the PIANGO Board and Secretariat: an organisational structure, governance and management that will ensure productive, efficient and cost effective service delivery.

PIANGO website: www.piango.org

COMMONWEALTH LOCAL GOVERNMENT FORUM PACIFIC PROGRAMME

Aim: to strengthen the capacity of local governments in the Pacific to deliver services and govern in a participatory and accountable way.

Implementing body: Commonwealth Local Government Forum through a Suva based project office

Countries targeted: Fiji, Kiribati, Tonga, Solomon Islands, Vanuatu, PNG, Samoa, Tuvalu and Cook Islands.

NZAID funding: NZAID has committed to a 5-year funding arrangement for up to FJ\$1million per annum (to December 2010).

CLGF has operated a small Pacific programme since 2001, consisting primarily of a Suva based resource centre that facilitated regional networking, information sharing and technical assistance exchanges. In 2004, through NZAID and Commonwealth Secretariat funding, a regional symposium on local government was held in Suva. The outcome of the Symposium was a series of 14 key recommendations for achieving more effective local government in the Pacific and an agreement by CLGF to coordinate and implement a programme to assist local government partners in achieving this goal.

A 5-year programme was developed by CLGF staff with their Pacific Project Technical Advisory Panel (composed of representatives of each local government partner agency) formally commenced in September 2005. The project focuses on the seven current country members of CLGF and work with key regional agencies, institutions and Commonwealth local government partners. Other Pacific countries are invited to participate in regional and sub-regional activities, including information sharing mechanisms and may become more directly involved over time according to needs and capacity.

The programme involves a variety of activities, including mapping and status reviews, community education and sensitisation, advocacy for broader representation in local government (in particular women) and for the role of local government at national and regional levels, research/case studies of good practice and communication, capacity development and technical assistance across several spectrums, mechanisms for improved regional cooperation.

The key national implementing partners are Fiji Department of Local Government, Fiji Local Government Association, PNG Urban local level government association, Kiribati

Ministry of Internal and Social Affairs, Samoa Ministry of Women Community and Social Development, Solomon Islands Department of Home Affairs, Tonga Prime Ministers Office, Vanuatu Department of Local Authorities. NZ and Australia Local Government Associations will be key contributors and the project also works closely with the following regional partners: UN Habitat, Pacific Islands Forum, UN ESCAP, FSPI, University of South Pacific, Australian National University.

LEGAL REFORM AND CIVIL SOCIETY IN THE PACIFIC

Aim: To promote an enabling legal environment for civil society organisations to operate freely in the Pacific, and to promote public awareness and appreciation for the role and value of civil society in development processes.

Implementing body: International Center for Not for Profit Law and USP Law School.

Countries targeted: Fiji, Kiribati, Samoa, Solomon Islands, Tuvalu, and Vanuatu

NZAID Funding: In 2006, NZAID committed to providing \$1.28million over 3 years (to March 2009).

The ability of communities to fully participate in regional, national and local processes of development is essential for effective poverty elimination and sustainable development. In the modern nation-state this requires the existence and implementation of appropriate legislation and governance mechanisms that protect and support civil society organisations to operate, as well as public and government sector awareness and support for the role and value of civil society organisations.

The Pacific Civil Society Law Programme (PCSLP) provides technical assistance, capacity building and educational activities to facilitate the understanding, establishment and fair implementation of an enabling legal environment for civil society organisations to operate freely and effectively. The programme is managed by the International Centre for Not-for-profit Law (ICNL) in partnership with the School of Law of the University of the South Pacific (USP) and implemented in conjunction with a range of Pacific national and regional civil society and government organisations.

The PCSLP originated from an NZAID/ADB/AusAID sponsored regional workshop in 2000, at which international and regional civil society and donor representatives identified the poor legal environment for civil society in the Pacific as a key obstacle to civil society organisations contributing effectively to development and poverty elimination. The programme has national and regional components. Nationally, programme activities are clustered into five phases (with varying emphasis depending on individual country needs):

- 1 Collection and review of legislation
- 2 Initial community and governance consultation
- 3 Public information and education
- 4 Formal review and law drafting
- 5 Implementation and monitoring

The programme's regional capacity building and awareness raising component includes the development of a paper in not-for-profit law at USP, production of regional educational materials and engagement with key regional organisations (such as the Pacific Islands Forum Secretariat) on opportunities for action on civil society legislative issues. In 2007, the key regional activity will be a major conference on Not-for-Profit law planned for Port Vila in late September.

TRANSPARENCY INTERNATIONAL PACIFIC PROGRAMME

Aim: To build the capacity of Pacific chapters of Transparency International to effectively promote transparent and accountable governance at community, national and regional levels in the Pacific.

Implementing body: Coordinated by Transparency International New Zealand, in partnership with the Pacific TI chapters

Countries targeted: primarily Fiji, Solomon Islands, PNG, and Vanuatu

NZAID Funding: NZAID has made a three-year commitment (to December 2008) to support TI-NZ's Pacific programme at approximately \$600,000 per annum. This includes core-funding for each of the four Pacific TI chapters.

There are currently 6 Pacific chapters of TI (Fiji, Vanuatu, PNG, Solomon Islands, NZ and Australia). In response to the needs identified by the Pacific chapters, TI-NZ has developed a 5-year programme that works at both regional and national levels with the Pacific chapters to build their capacity in organisational management and sustainability, programme development and delivery, advocacy and relationship-building. The programme is coordinated by TI-NZ.

Needs assessments of each Pacific chapter form the basis of TI-NZ's country-level engagement, which may include mentoring, direct technical assistance in organisational and project management and provision of information, educational resources and materials. A limited amount of core funding for each Pacific Chapter is also provided under the programme in order to allow the Chapters to build their organisational capacity and identify means for enhancing their financial sustainability in the medium term.

TI-NZ also works at the regional level to facilitate Speakers' tours and workshops and prepare newsletters and on-line/telephone conferencing. These activities are designed to promote information sharing and mutual support between countries.

UNDP PACIFIC CENTRE

Aim: Pacific regional organisations and UNDP country offices are able to draw on expertise to enhance the quality of outcomes in accountable, democratic and transparent governance and conflict prevention.

Implementing body: UNDP Pacific Centre

Countries targeted: Pacific regional

NZAID funding: \$1.2million in 2007/08

The UNDP Pacific Centre was established in Suva in 2005. It aims to provide a dedicated, easily accessible, flexible and responsive source of policy advice, capacity building support and international knowledge and expertise in the areas of democratic governance, MDG achievement, and peace building and crisis recovery. The Centre was established to support the UNDP country offices in the first instance, with a secondary function of providing a limited amount of direct support to Pacific Island government and non-government partners. Under each of its three focal areas, the Centre undertakes a mix of regional and national activities.

The Centre is staffed by a multi-disciplinary team composed of both regionally and internationally recruited staff. It draws on the assistance and advice of the Colombo and Bangkok UNDP Centres, offering Pacific partners access to an international pool of technical expertise and knowledge. A primary rationale for the establishment of the Pacific Centre is to ensure greater integration of cross-cutting issues such as governance, human rights, gender and environment, and to ensure greater collaboration of the various UNDP programmes. NZAID funding to the Centre is currently directed to the democratic governance and peace building and crisis recovery areas.

FREEDOM OF INFORMATION AND PARTICIPATORY DEMOCRACY

Aim: The realisation of rights to information and accountable, participatory and effectively regulated national governance systems in Nauru, Vanuatu and Fiji

Implementing body: Pacific Centre for Public Integrity

Countries targeted: Nauru, Vanuatu and Fiji

NZAID Funding: \$467,000 over two years (Feb 2006 – Feb 2008)

This project utilises two key approaches to contribute to the adoption of principles, policies and mechanisms that foster good governance:

(a) working with civil society organizations (CSOs) to enhance civic awareness and abilities to realise participatory and accountable national government, and (b) seeking to bring about positive change in the legislative and policy environment for good governance.

To implement the project, PCPI works with a range of partners at national and regional levels, including national and regional civil society organisations, government partners, Commonwealth Human Rights Initiative, the International Center for Not-for-Profit Law, the Pacific Islands Forum Secretariat and UNDP.

Key objectives of the project include:

- Support and encourage the development of Freedom of Information legislation and the implementation of a leadership code of conduct.
- Work with key stakeholders to review and strengthen existing national integrity systems
- Civics education and awareness raising in partnership with civil society groups on participatory democracy, human rights and governance
- Work with government and CSOs to review and improve enabling legislation and policies that govern CSO bodies

PACIFIC LEADERSHIP DEVELOPMENT

COMMONWEALTH ADVANCED SEMINAR AND PUBLIC SECTOR REFORM PROGRAMME.

Aim: Senior ministers and public servants have an improved understanding of issues surrounding public sector reform, and have developed strategies to guide this reform in their own countries

Implementing body: Victoria University Wellington & the Commonwealth Secretariat

Countries targeted: Pacific regional

NZAID Funding: \$260,000 in 2007/08

NZAID is contributing funding for the Commonwealth Advanced Seminar (CAS) and the Supporting Public Sector Reform Programme (SPRSP), also known as Training of Trainers. These two week residential programmes have been designed by Victoria University for senior public servants and are aimed at:

- raising participants' awareness of public sector reform issues and their role in that process
- enhancing participants' capability to address these issues using lessons learnt in the NZ public service to design solution to challenges.

CAS has been offered for the past nine years co-funded by NZAID and the Commonwealth Secretariat (Commonwealth Fund for Technical Cooperation). CAS is aimed at ministers and senior civil servants. SPRSP is a more recent initiative that extends the learning of CAS to those who train in areas of public administration and management, or deliver training within a government organisation. Participation is not restricted to Commonwealth nations.

A review undertaken in 2003 recommended NZAID continue to support both programmes. A further review, planned for late 2007/early 2008, will guide NZAID's future funding decisions in this area.

COUNCIL OF WOMEN WORLD LEADERS

Aim: Enhanced leadership capacity of Pacific women leaders to bring about positive change in Pacific organisations and societies

Implementing body: Kennedy School of Government, Harvard University

Countries targeted: Pacific regional

NZAID Funding: US\$350,000 over the period 2006-2009

In partnership with the Council of Women World Leaders, NZAID is providing annual funding for the Fellows Programme for Emerging Women Leaders of the Pacific. The programme was first established through the office of Prime Minister Helen Clark in 2002. It involves six emerging women leaders attending the Leaders in Development: Managing Political and Economic Reform at Harvard University's Kennedy School of Government. NZAID provides funding to the Council to cover travel costs and course fees for 6 women each year, and to cover the Council's administration of the programme.

The Council of Women World Leaders (The Council) was established in 1996 in Stockholm in response to a meeting between 15 current and former women heads of state. The council is an independent, international organisation with 30 members; its mission is to mobilize highest-level and emerging women leaders globally for collective action of issues of critical importance to women. It aims to promote good governance and enhance the experience of democracy globally by increasing the number, effectiveness, and visibility of women who lead at the highest levels in their countries.

The course is held in June/July each year and is targeted at political leaders, senior-level policy makers and managers, executives of political and public interest organizations, and leaders of non-governmental organizations from developing, newly industrialized and transitional countries. Participants are selected to reflect a broad range of leadership positions from these sectors. The course is designed for those who are interested in sharing their experiences of leadership, challenging political and economic environments, and who have a desire to use their positions to promote equitable and sustainable change in their countries.

TRANSFORMATIONAL LEADERSHIP DEVELOPMENT PROGRAMME

Aim: Pacific community-based leaders and capable and confident in leading their communities in positive social change and community development.

Implementing body: Bible Society of the South Pacific in partnership with the Octagon Group of Fiji

Countries targeted: Fiji

NZAID Funding: \$310,000 over the period 2006 –2009

The Bible Society of the South Pacific (BSSP) in partnership with the Octagon Group of Fiji has established a Pacific community-based transformational leadership development programme. The programme aims to contribute to poverty elimination

and community development by supporting community leaders to develop their ability to be transformational leaders.

The programme has three main objectives:

- to improve the capability and competence of leaders to be able to lead their communities
- to impart to traditional and community leaders the capacity to plan, execute and monitor transformational programmes for their communities
- to measure indicators of raised income opportunities, improved social conditions and more equitable social relationships in the communities of those leaders who have participated

The target audience for the programme are traditional, community and faith based leaders; these may be people in formal leadership positions or people identified as leading change in their communities. Over time, depending on the progress, the programme may be further developed to target youth and 'emerging leaders'.

The programme focuses on core values, concepts and skills of good governance, transformational leadership and community development, and will include sessions such as change and leadership, leadership types and styles, community/organisational behaviours, cultures and values, project management, governance, power and worldviews. The exact content will vary depending on what the community identify as key issues and the local context.

Two main delivery modes will be used, a mentoring programme and a practitioners programme. The mentoring programme will target those in relatively high leadership positions, and will consist of appropriately pitched sessions on the above issues, in particular concepts and values of leadership and governance, as well as skills for networking and peer support. Following the initial sessions, ongoing networking will be done through 3-monthly 'talanoa' style meetings, that facilitate shared learning and problem solving, and draw in relevant government and community figures. The programme will also establish a peer support programme amongst participants.

The practitioners programme targets those working at the community level to bring about change. It will consist of more in-depth theoretical and practical modules on the above issues, with a greater focus on community development models. Skills for peer support will also be included and a second level 'train the trainers' programme will be developed, in order to enable the participants to localise delivery of the programme in their own communities. Depending on progress, the Octagon group will consider developing this programme into a certificate or diploma level course.

PACIFIC YOUTH CERTIFICATE PROGRAMME

Aim: Community and church-based youth workers are better able to deliver participatory, integrated youth development programmes that promote good governance and sustainable development

Implementing body: Youth for Christ Fiji, Praxis, Te Ora Hou Aotearoa

Countries targeted: Fiji

NZAID Funding: \$250,000 over two years (2005-2007)

The project involves the development and trial delivery of a Certificate programme in Pacific Youth Development targeting community and church based practitioners in youth leadership. The programme has been developed primarily in response to the perceived need to support and educate community and particularly, church based youth workers, to move towards more participatory, appropriate, integrated and community focused approaches to their work with young people.

The project originated from Youth for Christ Fiji, who approached Te Ora Hou Aotearoa and Praxis for assistance with designing a programme to support and educate community and church based youth workers in the Pacific. The three organizations, along with representatives of other NZ and Pacific youth-oriented organizations, have together tailored Praxis' existing NZ based Certificate of Youth Development to meet Pacific needs and contexts. Praxis is a NZ based network of practitioners in youth and community work, which has developed and delivers two NZQA courses – Certificate in Youth work and Diploma in Youth and Community Studies. Te Ora Hou Aotearoa is a national Maori youth development network, which also provides support to indigenous partner organizations and projects in developing countries.

The programme is proposed to consist of ten modules that will be delivered through a series of residential block courses over 18 months. The courses will be held in Pacific countries, delivered by local trainers (with support from NZ if required), with a network of local people providing students ongoing support and mentoring in between block courses. The programme will cover all aspects of the theory and practice of youth development work, including skills for programme/course development, training needs analysis and training delivery. Praxis and its partners are church based organisations, however the focus of this programme is on supporting church based organisations to provide holistic youth development programmes that are based in a framework of sustainable development, good governance and human rights.